9th International Conference of Work Values and Behavior Scientific Program

August 4, Wednesday, 11.00 - 12.30 THEMATIC PAPER SESSION S Ethical Organizational Values & Practices

Unethical organizational behavior and its impact on employee career outcomes

Hugh T.J. Bainbridge, University of Melbourne, Australia

Human resource policies in ethical perspective: A comparative view

Dana Mesner Andolšek, *University of Ljubljana, Slovenia* Janez Štebe, *University of Ljubljana, Slovenia*

Level of individual moral development and acceptance of non-ethical organizational practices: Contrast of empirical evidence between Mexico and USA

Ricardo Flores-Zambada, Instituto Tecnológico y de Estudios Superiores de Monterrey, México

The effect of CEO and executive team decision making style on corporate social responsibility

Margaret E. Ormiston, University of California-Berkeley, USA Elaine M. Wong, University of California-Berkeley, USA Philip E. Tetlock, University of California-Berkeley, USA

August 4, Wednesday, 11.00 - 12.30 THEMATIC PAPER SESSION ➡ Empowerment

Relative influence of personal, societal, and organizational variables on psychological empowerment of military personnel: Evidence from South Africa

Sanjay T. Menon, Louisiana State University-Shreveport, USA Elize Kotze, Stellenbosch University, South Africa

Introducing new public management principles in the Greek Inland Revenue:

Perceived empowerment, service quality and service satisfaction among internal and external customers

Zoe S. Dimitriades, *University of Macedonia, Greece* Theodore S. Maroudas, *University of Macedonia, Greece*

An examination of the relationships between self-efficacy, pay-for-performance perceptions, and pay satisfaction

Seongsu Kim, Seoul National University, Korea Mark A. Mone, University of Wisconsin-Milwaukee, USA Sunghoon Kim, Cornell University, USA

A multi-level model of lateness antecedents

Meni Koslowsky, Bar-Ilan University, Israel Efrat Gil, Bar-Ilan University, Israel

Workplace aggression in a global economy: A cross-cultural model

Constant D. Beugré, Delaware State University, USA

The effect of ethnic affiliation on absence behavior of school administrators: A multilevel analysis

Zehava Rosenblatt, University of Illinois at Chicago, USA Arie Shirom, University of Tel Aviv, Israel

Self- and group-serving biases in absence behavior: A nine-nation study

Helena M. Addae, University of Wisconsin – Whitewater, USA

Antecedents and consequences of time management: Moderating effects of gender and absence

Helena M. Addae, University of Wisconsin-Whitewater, USA Louise Tourigny, University of Wisconsin-Whitewater, USA

Surviving the double bind: Coping strategies used by women of color

Dr. Rekha Karambayya, York University, Canada Rumina Dhalla, York University, Canada

Gender differences in work locus of control values

Edwin C. Shirkey, University of Central Florida, USA

Effects of trainee and work environment characteristics on training outcomes

Aharon Tziner, Netanya University College, Israel Michal Fisher, Netanya University College, Israel Tami Senior, Netanya University College, Israel

"Learning organization" culture and human resource management: Congruency of corporate behavior and cultural assumptions in a telecommunications multinational

Míriam Díez Piñol, Ramon Llull University, Spain Ceferí Soler, Ramon Llull University, Spain María Sureda, Ramon Llull University, Spain Bienvenido Visauta, Ramon Llull University, Spain

Knowledge management and organizational learning mechanisms: Learning from two companies

James A. Sena, California Polytechnic State University- San Luis Obispo, USA
Abraham B. (Rami) Shani, California Polytechnic State University- San Luis Obispo, USA and
The FENIX Program, Stockholm School of Economics, Sweden
Peter Docherty, The Institute of Industrial Economics and Management, Royal Institute of
Technology and The FENIX Program, Stockholm School of Economics, Sweden

Relationship based learning – A new model for doctor development

Sari Scheinberg, The Energi Lab University, Sweden Josef Frischer, Aalborg University, Denmark

August 4, Wednesday, 14.00 - 15.30 THEMATIC PAPER SESSION ✓ Integrity and Honesty in Organizations

Illegal corporate behavior: The effect of CEO integrative complexity

Elaine M. Wong, *University of California-Berkeley, USA*Margaret E. Ormiston, *University of California-Berkeley, USA*Philip E. Tetlock, *University of California-Berkeley, USA*

The importance of value honesty in former Soviet Bloc countries

Maaja Vadi, University of Tartu, Estonia

Norms versus values in clinical work settings

John Blenkinsopp, University of Newcastle upon Tyne Business School, United Kingdom

New method for integrity/ honesty assessment

Shlomo Lampert, Bar-Ilan University, Israel. Shmuel Stashevsky, Bar-Ilan University, Israel

Organizational commitment, perceived organizational power and perceived employment alternatives

Aviad Bar-Haim, Open University of Israel, Israel

The Protestant American work ethic revisited: Changing ethic or changing measures?

Melissa Mann, *University at Albany, USA* Thomas D. Taber, *University at Albany, USA*

Work adjustment, work attitudes and work behavior: A revised model of interrelationships

Aharon Tziner, Netanya University College, Israel

Religiosity and the psychological contract: A pilot study

Filotheos Ntalianis, Concordia University, Canada

August 4, Wednesday, 16.00 - 17.30 THEMATIC PAPER SESSION ➡ Employee Well-being

Workaholism, engagement and burnout among Norwegian bank employees

Ronald J. Burke, York University, Canada Stig Berge Mattiesen, University of Bergen, Norway

Moderating affects of work values on stressor-strain relationships

Sharon Glazer, San Jose State University, USA Peter Senatore, San Jose State University, USA

Diagnosing physicians well being from a configurational perspective: Determinants of burnout vs. vigor

Míriam Díez Piñol, Ramon Llull University, Spain Shimon L. Dolan, Ramon Llull University, Spain Katheleen Cannings, Ramon Llull University, Spain Vicenta Sierra, Ramon Llull University, Spain

Burnout and job satisfaction: A comparative study of nurses in China and Japan

Louise Tourigny, *University of Wisconsin-Whitewater, USA* Xiaoyun Wang, *University of Manitoba, Canada* Vishwanath V. Baba, *McMaster University, Canada*

Validation of "triaxial" model of values-based management: Towards new perspectives to manage culture in organizations

Salvador Garcia, Ramon Llull University, Spain Shimon L. Dolan, Ramon Llull University, Spain Míriam Díez Piñol, Ramon Llull University, Spain Javier Blanco, Ramon Llull University, Spain

Critical incidents at work: An insight to organizational values and their management

Krista Jaakson, *University of Tartu, Estonia* Anne Reino, *University of Tartu, Estonia* Maaja Vadi, *University of Tartu, Estonia*

Interpretations of sense of community in Latin American organizations: A cultural approach

Anabella Davila, ITESM, Mexico Hector Diaz-Saenz, ITESM, Mexico Consuelo Garcia, ITESM, Mexico

The nationality issue and organizational culture: The case of Baltic countries

Rebekka Vedina, University of Tartu, Estonia

August 4, Wednesday, 17.30 - 18.30

• POSTER SESSION •

The effects of psychological contract, job satisfaction, and perceived organizational support on employees' commitment and turnover intentions

Helena M. Addae, University of Wisconsin – Whitewater, USA Evyan E. Davis, The University of the West Indies, Trinidad and Tobago K. Praveen Parboteeah, University of Wisconsin – Whitewater, USA

Institutional and strategic choice factors affecting the adoption of organizational diversity practices: The role of top executive characteristics and commitment

Eddy S.W. Ng, McMaster University, Canada Harish C. Jain, McMaster University, Canada

The paradox of individualists thriving in hierarchies

Mike Bendixen, University of the Witwatersrand, South Africa

Behaviour and culture: Can work behaviour be culturally conditioned?

Waheeda Lillevik, McMaster University, Canada

Culture challenge: Developing APL framework for the Zimbabwe Open University

Katie Dann, University of Derby, United Kingdom Lovemore Nyatanga, University of Derby, United Kingdom

The State of business ethics education in Australian education institutions

Sheila Gowans, University of Melbourne, Australia

Gender role attitudes and earnings: A multinational study

Lisa T. Stickney, Temple University, USA Alison M. Konrad, U. of Western Ontario, Canada

Gender stereotyping then and now: Do employment equity directives make a difference in selection decisions?

Eddy S.W. Ng, McMaster University, Canada Willi H. Wiesner, McMaster University, Canada

Men's insistence on showing competence: Illustrating gender differences within goal orientation research

Spencer L. Tower, Central Michigan University, USA Elizabeth M. Stokan, Central Michigan University, USA

Calculation of anticipated work-family conflict as a factor in business undergraduates' career selection

Hazel M. Rosin, York University, Canada Livia Florescu, York University, Canada

Work-life balance: A study in the petroleum industry

Elize Kotze, Stellenbosch University, South Africa Judy de Villiers, Rand Afrikaans University, South Africa

The effects of unions and gender: A study of university faculty salaries

Christine Brown Mahoney, *University of Minnesota, USA* Kathryn J. Ready, *University of Wisconsin, USA* Paul L. Schumann, *Minnesota State University, USA*

Social responsibility and human resource issues of international businesses in Mexico

Terri R. Lituchy, Concordia University, Canada

The role of human resource management practices on facilitating knowledge management: A conceptual framework

Indranil Chakraborty, University of Utah, USA

Understanding professional habitus to improve interprofessional relations

Katie Dann, *University of Derby, United Kingdom* Lovemore Nyatanga, *University of Derby, United Kingdom*

Paternalism and personality: The analysis of the Big Five Personality Factors and their facets

Serap Yavuz, Koç University, Turkey

August 5, Thursday, 09.00 - 10.30 THEMATIC PAPER SESSION So Work Values and Behaviors in a Changing and Globalizing World

Changing work values in the face of economic adversity: A longitudinal study

Jan Selmer, Hong Kong Baptist University, Hong Kong Romie F. Littrell, Auckland University of Technology, New Zealand

Ethics management in multi-cultural environments: A regionalized NAFTA study

Brent Mac Nab, *University of Hawaii, USA* Richard Brislin, *University of Hawaii, USA* Reg Worthley, *University of Hawaii, USA*

A Cantor's prayer for meaningful work

Christopher Michaelson, The Wharton School of the University of Pennsylvania, USA

Indigenous people: Nation re-building in the new global economy

Robert B. Anderson, *University of Regina, Canada* Ronald D. Camp II, *University of Regina, Canada* Robert J. Giberson, *University of Regina, Canada*

Motivation of medical staff in China: Implication for ethics and competition

Suzanne Richbell, *University of Sheffield, United Kingdom* Chi Zhang, *University of Sheffield, United Kingdom*

The dimensions of motivation for organizational social capital

Mike Bendixen, University of the Witwatersrand, South Africa Steven Friedman, University of the Witwatersrand, South Africa

An exploration of high performance work systems practices through individual and organizational values

Ann Lawrence, Deakin University, Australia

We're all doing the dirty work: The identity dynamics of stigmatized jobs

David M. Sluss, Arizona State University, USA Glen E. Kreiner, University of Cincinnati, USA Blake E. Ashforth, Arizona State University, USA

Workplace change and organizational well being: The perspectives of employed parents and their managers in diverse European contexts

Suzan Lewis, Manchester Metropolitan University, United Kingdom

Evaluation of perceptions of change regarding nursing applications

Basak Halil, Ege University Research and Practice Hospital, Turkey Gulem Atabay, Ege University, Turkey Gonca Gunay, Izmir University of Economics, Turkey

Victim or survivor? The role of manager's value orientation and communication in downsizing initiatives

Charmine E.J. Härtel, *Deakin University, Australia* Victoria Strybosch, *Deakin University, Australia*

August 5, Thursday, 11.00 - 12.30 SYMPOSIUM SESSION Ethical Leadership in Organizations

Chair: Edward Aronson, McGill University, Canada

Ethics and Leader Integrity: An Empirical Investigation

Edward Aronson, McGill University, Canada

Leadership, Emotions and Moral Integrity

Louise Tourigny, University of Wisconsin-Whitewater, USA William L. Dougan, University of Wisconsin-Whitewater, USA

Ethical Leadership: The Issue of Cultural Fit

Manuel Mendonca, McGill University, Canada Rabindra N. Kanungo, McGill University, Canada

Ethical Leadership: Examples of International Firms in Developing Countries

Terri R. Lituchy, Concordia University, Canada

August 5, Thursday, 11.00 - 12.30 THEMATIC PAPER SESSION Information and Knowledge Sharing

The necessity of sharing: The impact of shared financial information on worker values

Claudia J. Ferrante, U.S. Air Force Academy, USA

Development and use of a health informatics system in general practice medicine

Margaret Patrickson, University of South Australia, Australia Bruce Gurd, University of South Australia, Australia

Nurturing shared value system: Knowledge sharing as multi-level integration mechanism within the organization

Fu-Sheng Tsai, I-Shou University, Taiwan Shieh-Chieh Fang, National Kaohsiung First University of Technology, Taiwan Julia L. Lin, I-Shou University, Taiwan

Computerized Physician Order Entry (CPOE): The role of work values in physician technology acceptance

Shanan Gibson, East Carolina University, USA David Rosenthal, East Carolina University, USA Elaine Seeman, East Carolina University, USA

The linkages between cultural differences, psychological states and performance in international mergers and acquisitions

Israel Drori, The School of Business Administration, Israel Yaakov Weber, The School of Business Administration, Israel

Differences in national cultures - A core or tangent problem in global organizations? Evidence from cross-border acquisitions

Satu Teerikangas, Helsinki University of Technology, Finland

Pains of dual organizational membership

Gulem Atabay, Ege University, Turkey Alev Katrinli, Izmir University of Economics, Turkey Julide Kesken, Ege University, Turkey Gonca Gunay, Izmir University of Economics, Turkey

National and corporate cultural differences, integration approaches and performance in mergers and acquisitions

Yaakov Weber, The School of Business Administration, Israel Shlomo Tarba, Ben-Gurion University, Israel

August 5, Thursday, 14.00 - 15.30 THEMATIC PAPER SESSION ❖ Value Congruence

Person - organization value congruence: A meta-analytic review of moderators and outcomes

Brian J. Hoffman, The University of Tennessee, USA David J. Woehr, The University of Tennessee, USA

Value consistency in corporate Spain: Trends emerging from triangulation of data

Roger Bell, Ramon Llull University, Spain Simon L. Dolan, Ramon Llull University, Spain Desirée Knoppen, Ramon Llull University, Spain Míriam Díez Piñol, Ramon Llull University, Spain

Value profile similarity and team performance

Luis M. Arciniega, Instituto Tecnológico Autónomo de México (ITAM), México David J. Woehr, The University of Tennesse, USA

Ethical values - Congruence between individual and university

Peter J. Lawrence, Monash University, Australia Ann Lawrence, Deakin University, Australia

August 5, Thursday, 14.00 - 15.30 THEMATIC PAPER SESSION Trust & Justice in Organizations

Subordinates' trust toward supervisors in High-End Hotels

Kıvanç İnelmen, Bogazici University, Turkey

Organizational justice in teacher promotion: Cultural differences

Zehava Rosenblatt, University of Illinois at Chicago, USA Haled Hijazi, College of Sakhnin for Teacher Education, Israel

Trust in organizational settings: Challenges for organizational leadership in globalization era

Fany Malin Tchaicovsky, Federal University of Rio de Janeiro, Brazil Marcos Jardim Freire, Federal University of Rio de Janeiro, Brazil Virginia S. Drummond, Federal University of Rio de Janeiro, Brazil

August 5, Thursday, 16.00 - 17.30
THEMATIC PAPER SESSION S Work & Life Values

Making a life or making a living: Exploring the value system of MBA students and their respective schools

Shimon L. Dolan, Ramon Llull University, Spain Salvador Garcia, Ramon Llull University, Spain Eduardo Soto, Ramon Llull University, Spain Míriam Díez Piñol, Ramon Llull University, Spain

Contemporary work values in Africa and Europe: Comparing orientations to work in African and European Societies

Hans Müller, University of Stellenbosch, South Africa Loek Halman, University of Tilburg, The Netherlands

Personal values of Brazilian and Israeli samples

Fany M. Tchaicovsky, Federal University of Rio de Jenerio, Brazil Dov Elizur, Bar-Ilan University, Israel Abraham Sagie

Comparing work values across countries: The role of response effects

Anne-Wil Harzing, University of Melbourne, Australia

August 5, Thursday, 16.00 - 17.30 THEMATIC PAPER SESSION SO Organizational Citizenship Behavior and Contextual Performance

Preferred arrival time as an organizational citizenship behavior effect: A structural equations model

Meni Koslowsky, Bar-Ilan University, Israel Rebecca Aderet, Bar-Ilan University, Israel

The Big Five personality characteristics and organizational citizenship behaviors

Gary Johns, Concordia University, Canada Usman Raja, Concordia University, Canada

Workaholism and workplace deviance: An exploratory study

Bella L. Galperin, Rollins College, USA Ronald J. Burke, York University, Canada

A cross-cultural investigation of the relative importance of task performance and contextual performance in performance evaluation decisions

August 5, Thursday, 16.00 - 17.30 THEMATIC PAPER SESSION Diversity Management

Work values and diversity management: Tracking a paradigm shift in ethics

Debra Louis Connelley, Touro University International, USA Lisa Nowak, State University of New York at Buffalo, USA

Language and culture differences among employees and supervisors: Implications for reactions to performance feedback

Deanna Geddes, Temple University, USA Alison M. Konrad, U. of Western Ontario, Canada

History that embraces diversity

Julide Kesken, Ege University, Turkey Alev Katrinli, Izmir University of Economics; Turkey

Relationships between organizational culture and individual values of the Russianspeaking members of organizations in Estonia, Latvia and Lithuania

Elina Tolmats, University of Tartu, Estonia

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Values as moderators of stressor-strain relationship among urban school teachers

Sharon Glazer, San Jose State University, USA Troy G. Buchanan, San Jose State University, USA

A cultural perspective to success in international mergers and acquisitions

Satu Teerikangas, Helsinki University of Technology, Finland

Creating ethic synergies as an effective merger and acquisition integration strategy

Kent Rhodes, Pepperdine University, USA

Personal characteristics enabling a transition to a new career in enforced career changes

Elize Kotze, Stellenbosch University, South Africa

Contextual determinants of quality of work life in petrochemical multinational enterprises: A contingency approach

Joseph O. T. Odusanya, HELP Institute, Malaysia Mahfoof A. Ansari, University Science Malaysia, Malaysia Zainal A. Ahmad, University Science Malaysia, Malaysia

A comparative analysis of recruitment and selection as a case of cultural values

Yochanan Altman, London Metropolitan University, United Kingdom Frank Bournois, Université Paris II and ESCP-EAP, France Lilach Sagiv, Hebrew University, Israel

A definitional framework for studying change in work values and behavior research

Arthur D. Shulman, *University of Queensland, Australia*Gavin M. Schwarz, *University of New South Wales, Australia*

Career choices and personal values

Fany Malin Tchaicovsky, Federal University of Rio de Janeiro, Brazil Marcos Jardim Freire, Federal University of Rio de Janeiro, Brazil Marcelo Petulante Fernandes, Federal University of Rio de Janeiro, Brazil

Stability of life and work values

Fany Malin Tchaicovsky, Federal University of Rio de Janeiro, Brazil Marcelo Petulante Fernandes, Federal University of Rio de Janeiro, Brazil

Value realization: An alternative motivation management tool for increased performance

Sumita Rai, Indian Institute of Management, India

Ethical values and workplace deviance in Brazil

Bella L. Galperin, Rollins College, USA Felipe L. Almeida, Rollins College, USA

Open-book management and worker values: A framework of shared information and worker performance

Claudia J. Ferrante, U.S. Air Force Academy, USA

Values statements: Do they have any meaning to employees during a crisis?

Stewart Arnold, The University of Queensland, Australia

The development of regional innovation systems: How values and culture influence the process

Sverker Alänge, Chalmers University of Technology, Sweden Alejandro Ardila, Chalmers University of Technology, Sweden Sari Scheinberg, Chalmers University of Technology, Sweden

Teacher locus of control sense of efficacy and job- related stress

Haim Gaziel, Bar Ilan University, Israel

Is control part of a universal language? Health-related locus of control after the Soviet Union

Katie Dann, University of Derby, United Kingdom Lovemore Nyatanga, University of Derby, United Kingdom

August 6, Friday, 09.00 - 10.30 THEMATIC PAPER SESSION ✓ Leadership

Great man or great myth: A meta-analytic investigation of the impact of individual differences on leader effectiveness

David J. Woehr, The University of Tennessee, USA
Brian J. Hoffman, The University of Tennessee, USA
Robyn Maldegan-Youngjohn, Texas A & M University, USA

Contextual variation in leadership prototypes: A multilevel perspective

Mahmut Bayazit, Koc University, Turkey

Leading through shared values as a double-edged sword

Sandra Eunyoung Cha, Harvard University, USA

Must the transformational leadership have ethical values? Relevance for performance in service organization

Sumita Rai, Indian Institute of Management, India Arvind K. Sinha, Indian Institute of Technology Kanpur, India

August 6, Friday, 09.00 - 10.30 THEMATIC PAPER SESSION ☞ Gender in Workplace

Beyond gender: Re-examining work-family conflict and work-family guilt in the context of gender-role orientation

Allyson McElwain, *University of Guelph, Canada* Karen Korabik, *University of Guelph, Canada* Dara Chappell, *University of Guelph, Canada*

Career and life-balance of professional women: A South African study

Elize Kotze, Stellenbosch University, South Africa Thana Whitehead, Rand Afrikaans University, South Africa

Family, job attribute preferences and earnings: A two-year cross-nation study

Jiu Chang, Temple University, USA Alison M. Konrad, U. of Western Ontario, Canada

August 6, Friday, 09.00 - 10.30 THEMATIC PAPER SESSION ↔ Technology Usage in Workplace

Variable associated with the adjustment to a teleworking work arrangement

Itzhak Harpaz, University of Haifa, Israel Avi Wasser, University of Haifa, Israel

Why Internet users are irritated by advertising on the Web?

Shmuel Stashevsky, Bar-Ilan University, Israel Yehoshua Liebermann, Bar-Ilan University, Israel

The analysis of computer-mediated communications in the workplace: Ethical perspectives and issues

David G. Schwartz, Bar-Ilan University, Israel

August 6, Friday, 11.00 - 12.30 THEMATIC PAPER SESSION Job Satisfaction & Turnover Intention

A model relating work values and job satisfaction

Ingwer Borg, ZUMA and University of Gießen, Germany Christiane Spitzmuller, University of Houston, USA

Job satisfaction and life satisfaction as predictors of intention to leave the airforce

Michael T. Rehg, U.S. Airforce – HQ AFOTEC, USA

Joseph C. Rode, Miami University, USA Janet P. Near, Indiana University, USA

Exploring turnover intentions among three professional groups of employees

Abraham Carmeli, Bar-Ilan University, Israel Jacob Weisberg, Bar-Ilan University, Israel

Internal and external equity, organizational commitment job satisfaction and intention to quit

Jacob Weisberg, Bar-Ilan University, Israel

Initial evidence of the false consensus effect in job characteristics information

Joy Oliver, University of Tennessee, USA Arnold B. Bakker, Utrecht University, The Netherlands Evangelia Demerouti, Utrecht University, The Netherlands Rendel D. de Jong, Utrecht University, The Netherlands

The meaning of work for home-based high-technology teleworkers

Itzhak Harpaz, *University of Haifa, Israel* Dorit Ben-Baruch, *University of Haifa, Israel*

Understanding intercultural knowledge: Learning from young, multicultural Canadians

Suzanne Gagnon, McGill University, Canada Pamela Lirio Dohring, McGill University, Canada

Correlates of flow at work among Norwegian journalists

Ronald J. Burke, York University, Canada Stig Berge Mattiesen, University of Bergen, Norway